

## Capital Prudential Indicators 2019-20 to 2021-22

The Council's capital expenditure plans are the key driver of treasury management activity. The output of the capital expenditure plans are reflected in prudential indicators, which are designed to assist members overview and confirm capital expenditure plans.

The Local Government Act 2003 requires all local authorities to have regard to the Prudential Code for Capital Finance. The Code states that a soundly formulated capital programme must be driven by the desire to provide high quality, value for money public services. As a consequence, the Code recognises that in making its decisions to make capital investment, the Council must have regard to:

- affordability (e.g. implications for Council Tax);
- prudence and sustainability (e.g. implications for external borrowing);
- option appraisal;
- asset management planning;
- strategic planning for the Council;
- achievability of the forward plan.

The key objectives of the Code are to ensure, within a clear framework, that the capital investment plans of local authorities are affordable, prudent and sustainable. To demonstrate local authorities have fulfilled these objectives, the Code sets out the indicators that must be used and the factors that must be taken into account.

Under the Prudential Code for Capital Finance in Local Authorities, local authorities determine their own level of capital expenditure.

## Capital Expenditure

This prudential indicator is a summary of the Council's capital expenditure plans.

Capital Expenditure	2018-19 Estimate £m	2019-20 Estimate £m	2020-21 Estimate £m	2021-22 Estimate £m
Regeneration work undertaken for the Council by Advance Northumberland	6.954	18.214	1.836	27.004
Finance (Corporate Resources)	32.948	35.338	28.000	96.286
IT	0.250	0.483	0.200	0.933
Active Northumberland / Leisure Services	2.000	20.000	22.500	44.500
Economy and Regeneration	6.259	12.834	40.375	59.468
Property Services	9.157	16.379	11.700	37.236
Renewable Energy	1.000	1.500	1.500	4.000
Fire and Rescue Service	1.254	1.210	1.225	3.689
Neighbourhood Services	9.612	10.542	3.312	23.466
Technical Services / Local Services	33.770	34.858	27.738	96.366
Housing - GF	0.245	0.245	0.000	0.490
Housing - HRA	11.216	16.219	16.125	43.560
Adult Services	4.320	4.481	1.481	10.282
Schools	40.021	68.795	32.803	141.619
<b>Total Capital Expenditure</b>	<b>159.006</b>	<b>241.098</b>	<b>188.795</b>	<b>588.899</b>

The table below summarises how the above capital expenditure is being financed by capital or revenue resources. Any shortfall of resources results in a funding borrowing need.

Capital Funding	2018-19 Estimate £m	2019-20 Estimate £m	2020-21 Estimate £m	2021-22 Estimate £m
External Grants	51.872	61.936	58.911	172.719
Capital Receipts	4.343	2.660	1.700	8.703
GF Contributions	0.755	0.755	0.755	2.265
HRA Contributions	11.113	16.119	16.025	43.257
GF Borrowing	90.923	159.628	111.404	361.955
<b>Total Capital Funding</b>	<b>159.006</b>	<b>241.098</b>	<b>188.795</b>	<b>588.899</b>

## Capital Financing Requirement - the Council's borrowing need

The Capital Financing Requirement (CFR) is the Council's underlying need to borrow for a capital purpose.

All the capital assets the Council has ever bought will have been in part paid for by capital receipts, grants and revenue contributions. The remaining part which has not yet been paid for through revenue or capital resources is described as the CFR. In this respect it could be viewed like a mortgage. You have paid for the house (assets), have some equity in it (capital receipts etc.), but have not yet paid off the mortgage (CFR).

The CFR increases each year by capital spend, and decreases by both capital financing (capital receipts, grants etc.) and an annual revenue charge called the Minimum Revenue Provision (MRP).

The CFR shown below, which includes other long term liabilities such as PFI and leasing arrangements, is increasing by £247.7 million over the next three years and is shown below.

The Council is asked to approve the following CFR projections.

Capital Financing Requirement (CFR)	2017-18 Actual £m	2018-19 Estimate £m	2019-20 Estimate £m	2020-21 Estimate £m	2021-22 Estimate £m
General Fund CFR	846.839	877.399	938.412	1,054.033	1,125.106
HRA CFR	105.145	105.145	105.145	105.145	105.145
<b>Overall CFR</b>	<b>951.984</b>	<b>982.544</b>	<b>1,043.557</b>	<b>1,159.178</b>	<b>1,230.251</b>
Movement in Year		30.560	61.013	115.621	71.073

## Affordability Prudential Indicators

The previous sections cover the overall capital and control of borrowing prudential indicators, but within this framework prudential indicators are required to assess the affordability of the capital investment plans. These provide an indication of the impact of the capital investment plans on the Council's overall finances. The Council is asked to approve the following indicators:

## Ratio of financing costs to net revenue stream

This indicator identifies the trend in the cost of capital (borrowing and other long term obligation costs net of investment income) against the net revenue stream.

Ratio of financing costs to net revenue stream	2017-18 Actual %	2018-19 Estimate %	2019-20 Estimate %	2020-21 Estimate %	2021-22 Estimate %
General Fund	8.1	8.5	8.3	10.3	13.4
HRA	12.3	11.5	11.7	11.0	10.7

The estimates of financing costs include current commitments and the proposals in the budget report.

### **Authorised Limit for External Debt**

This is an important indicator, as it is part of the Local Government Act 2003 requirements.

The Authorised Limit is the maximum amount the Council could afford to borrow in the short term but would not be sustainable in the long term. It should be set at the expected borrowing position, plus any expectations for borrowing in advance of need, plus some headroom to cope with the unexpected.

It is set as an assessment of how much the Council may need to borrow above expectations if an unforeseen incidence happened. This could be the delay in a large capital receipt, the failure of the Council Tax system etc., something that upsets the cash flow but will be corrected over time.

So the Authorised Limit, if set properly, is an alarm mechanism that, if breached, means there is a problem with the Council's finances.

The Council is asked to approve the following authorised limit:

Authorised Limit	2019-20 Estimate £m	2020-21 Estimate £m	2021-22 Estimate £m
Borrowing	1,022.338	1,189.107	1,279.945
Other long term liabilities	84.757	80.758	76.456
Total	<b>1,107.095</b>	<b>1,269.865</b>	<b>1,356.401</b>

### **Operational Boundary for External Debt**

Whilst the Authorised Limit is an overall cap on borrowing, the Operational Boundary is where the Council would expect its borrowings to be, assuming it was fully borrowed up to the anticipated CFR. It is only a guide and may be breached or undershot without significant concern, as borrowings will be driven by economic and market considerations as well as interest rates.

The Council is asked to approve the following operational boundary:

Operational Boundary	2019-20 Estimate £m	2020-21 Estimate £m	2021-22 Estimate £m
Borrowing	851.948	990.923	1,066.620
Other long term liabilities	70.631	67.298	63.713
Total	<b>922.579</b>	<b>1,058.221</b>	<b>1,130.333</b>

### **Treasury Management Limits on Activity**

There are two debt related treasury activity limits. The purpose of these are to restrain the activity of the treasury function within certain limits, thereby managing risk and reducing the impact of any adverse movement in interest rates. However, if

these are set to be too restrictive they will impair the opportunities to reduce costs / improve performance. The indicators are:

- Maturity structure of borrowing. These gross limits are set to reduce the Council's exposure to large fixed rate sums falling due for refinancing, and are required for upper and lower limits.
- Limit on Investments for longer than 365 days.

### **Maturity Structure of Borrowing**

Setting limits for the maturity structure of debt ensures a reasonable spread of maturing debt as a safety mechanism to ensure significant amounts of maturing debt is not ending at a time when interest rates for refinancing the debt may be high.

<b>Maturity Structure of fixed rate borrowing during 2019-20</b>	<b>Upper Limit %</b>	<b>Lower Limit %</b>
Under 12 months	25	0
1 year - 2 years	40	0
2 years within 5 years	60	0
5 years within 10 years	80	0
10 years and above	100	0

<b>Maturity Structure of variable rate borrowing during 2019-20</b>	<b>Upper Limit %</b>	<b>Lower Limit %</b>
Under 12 months	35	0
1 year - 2 years	40	0
2 years within 5 years	60	0
5 years within 10 years	80	0
10 years and above	100	0

### **Investments for periods longer than 365 days**

These limits are set with regard to the Council's liquidity requirements and to reduce the need for early sale of an investment, and are based on the availability of funds after each year-end.

The Council is asked to approve the treasury indicator: -

<b>Maximum principal sums invested which can be held for over 365 days</b>	<b>2019-20 £m</b>	<b>2020-21 £m</b>	<b>2021-22 £m</b>
Principal sums invested > 365 days	120	120	120

## Supplementary Indicator - Internal Borrowing

The following indicator identifies the estimated level of internal borrowing, i.e. the extent to which internal / investment balances are being used in lieu of borrowing externally (to fund the CFR, or overall need to borrow).

Internal Borrowing	2019-20 %	2020-21 %	2021-22 %
Estimated % of CFR (exc. PFI) funded from internal borrowing – Average for Year	17.4	14.8	12.7

Please note, the above indicator is not specifying a limit. It simply identifies, for information purposes, the assumed internal borrowing position that has been used in calculating the revenue budget implications for the Council's treasury management activity.

The indicator identifies the interest rate risk exposure on this element of the borrowing need / requirement; i.e. beyond that attributable to actual external borrowing. The greater the percentage, the higher the potential risk.

The following table identifies the notional additional cost should the above internal borrowing need to be externalised – i.e. replaced with actual external loans:

Internal Borrowing – Notional Replacement Cost	2019-20 £m	2020-21 £m	2021-22 £m
Notional cost of externalising internal borrowing	3.376	2.699	2.307

Note the above (notional) cost is based the estimated average external borrowing rate for each year. Again, the above indicator is not specifying a limit. It is simply for information purposes